

October 28, 2005

Dear Mr. Sakamoto:

Thank you for your letter of October 21. I understand from this letter and your prior notifications to the JEI Trustees and to Mr. Taka Adachi, that you prohibit direct communication between the PTA parents and the Trustees. I find this prohibition perverse, as it is the JEI President who is subject to the guidance and rulings of the Trustees, who are subject to the proper service of the JEI charter, which is to provide educational services to PTA parents.

In order for the Trustees to fulfill their fiduciary responsibilities, they must be free to obtain information and make considerations that are independent of your instructions. Furthermore, they must be able to bring the independent assessments and judgments that are vital for the Board of Trustees in order to fulfill its obligation to oversee JEI management. Unfortunately, this is not the situation described by many Trustees.

You should also understand that comments from the Trustees contradict your claim that they are volunteers who are independent of their companies. Accordingly, I consider it entirely appropriate for the parents to communicate with the de facto members of JEI, which are the Tokyo corporations and their subsidiaries, as it is these entities that constitute the basis of Trustee appointments.

Please remember that it was your instruction to the Trustees that caused the parents to call Tokyo. If the Trustees had been permitted to meet with parents, we would not have this issue between us.

Events of the past half year have clearly demonstrated that there is a controlling group of officers and trustees who are actively trying to prevent the majority of the trustees from hearing the parents' ideas, concerns, alternative plans, arguments, and grievances. Unless all of the trustees are fully informed, a vote to approve a contract of sale of the Greenwich campus will not be legitimate.

We considered your request carefully, and as PTA President I must respectfully decline to cooperate with your effort to prevent the majority of trustees from receiving complete and accurate information about the proposed sale of the campus and the parents' valid concerns and alternative solutions.

Sincerely,

EF Jachmann  
President  
PTA of the Japanese School of New York